NHSAmbulanceService 🛯 🔊 National Audit Office

Our report provides an update on our 2011 report, Transforming NHS ambulance services. In particular, it examines:

- the challenges facing the ambulance service in England;
- the performance of the ambulance service since we last reported; and
- the extent to which the ambulance service is maximising its impact and supporting the challenges facing the wider health system.

NHS AMBULANCE SERVICE – KEY FACTS



ambulance trusts

provide urgent and emergency care in England (with separate arrangements for the Isle of Wight)

Trusts spent £1.78bn on urgent and emergency services in 2015-16

The ambulance service received



Ambulance staff attended 6.6n incidents in 2015-16

THE AMBULANCE SERVICE FACES A NUMBER OF CHALLENGES







Ambulance trusts struggle to recruit and 10% retain staff. In **2015** ambulance trusts had a paramedic vacancy rate of

This means they are now working with more stakeholders



ambulance trusts did not

meet the three response

RESPONSE-TIME PERFORMANCE IS GETTING WORSE, AND PERFORMANCE AGAINST OTHER MEASURES IS VARIABLE

Nationally, ambulance trusts are treating patients over the phone, treating them at the scene or taking them to a destination other than an A&E department, in order to help manage demand



THERE IS A GENERAL CONSENSUS THAT TOO MUCH FOCUS ON RESPONSE TIMES HAS LED TO BEHAVIOURS WHICH UNDERMINE EFFICIENCY

Ambulance trusts use different operating frameworks which contribute to variations in performance



this is the variation between ambulance trusts in how frequently an ambulance was mobilised, then stood down before reaching the scene in 2015-16

During 2015-16 the proportion of calls resolved over the phone varied from

5%

OUR RECOMMENDATIONS INCLUDED:

- NHS England, NHS Improvement and ambulance trusts in England should work together to define the optimal operating framework for an ambulance trust, and ambulance commissioners should take a consistent approach to commissioning ambulance services, based on the framework.
- In order to tackle rising delays in transfers of patient care at hospital:
 - NHS Improvement should publish transfer times for all ambulance trusts and hospitals.
 - NHS England and clinical commissioning groups should work together to adopt a nationally consistent approach to incentivising acute hospital trusts to reduce turnaround delays at hospitals.