



National Audit Office

Board Agenda
 24 January 2023: 10:00-12:30
 157-197 Buckingham Palace Road, London SW1W 9SP
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1	Chair's welcome	<ul style="list-style-type: none"> • Apologies for absence • Declarations of interest 	10:00
2	Regular items	<ul style="list-style-type: none"> • Approval of December Minutes • Action log • C&AG update • Parliamentary update 	10:05-10:30 <i>(25 mins)</i>
3	Strategic discussion	<ul style="list-style-type: none"> • <i>"Best in class"</i> 	10:30-11:15 <i>(45 mins)</i>
4	Substantial approvals	<ul style="list-style-type: none"> • Strategy update and 2023-24 Estimate <i>To note this paper will be circulated via email for prior comment ahead of submission to the Board, for Board approval</i> 	11:15-11:45 <i>(30 mins)</i>
5	Substantial operational matters	<ul style="list-style-type: none"> • Audit Transformation Programme progress update • NED succession planning 	11:45-12:20 <i>(35 mins)</i>
6	Matters for the Board to note / discuss by exception	<ul style="list-style-type: none"> • January performance and risk reports • Verbal update from Chair: approach to Board self-assessment including progress on actions arising from 2022 external evaluation • ARAC minutes 6 December 2022 • Contracts awarded Jul-Dec 22 and tender pipeline 	12:20-12:30 <i>(10 mins)</i>
7	Conclusion	<ul style="list-style-type: none"> • Date of next meeting: 23 March 2023 	12:30

Board members		
Dame Fiona Reynolds	FR	Chair
Sir Martin Donnelly	MD	Non-Executive Member
Gaenor Bagley	GB	Non-Executive Member
Dame Clare Tickell	CT	Non-Executive Member
<i>Vacancy</i>		

Gareth Davies	GD	Comptroller & Auditor General
Daniel Lambauer	DL	Executive Director responsible for Strategy and Resources
Kate Mathers	KM	Executive Director responsible for Financial Audit Service Line
Max Tse	MT	Executive Director response for Knowledge
Attendees		
Abdool Kara	AK	Executive Director responsible for People
Elaine Lewis	EL	Executive Director responsible for Financial Audit Quality
Rebecca Sheeran	RS	Executive Director responsible for VFM service line
Jonathan Bayliss	JB	Senior Analyst (items 3 & 4)
Chloe Forbes	CF	Head of Strategy and Enterprise Portfolio Management (items 3 & 4)
Adrian Jenner	AJ	Director Parliamentary Relations (item 2)
Susan Ronaldson	SR	Director Audit Transformation Programme and Change (item 5)
Nigel Terrington	NT	Director of Strategy
Tim Valentine	TV	Director Finance (item 4)
Helene Morpeth	HM	Head of Governance and Risk
Observer		
Alistair Conner	AC	Non-executive member with effect from 1 st February 2023