



National Audit Office

Board Agenda

23 March 2023: 14:30-17:00

157-197 Buckingham Palace Road, London SW1W 9SP

Blue Mezz 1

To note that the Board meeting will be preceded by a Q&A meeting with staff

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| 1 | Chair's welcome | <ul style="list-style-type: none">• Apologies for absence• Declarations of interest• Appointment of Executive Members of the Board in 2023-24 | 14:30-14:35 (5 mins) |
| 2 | Regular items | <ul style="list-style-type: none">• Approval of January Minutes• Action log• C&AG update | 14:35-14:50 (15 mins) |
| 3 | Strategic discussion | <ul style="list-style-type: none">• Ideal State for the NAO (part 1) | 14:50-15:35 (45 mins) |
| 4 | Substantial approvals | <ul style="list-style-type: none">• Review of the NAO's internal Whistleblowing Policy | 15:35-15:45 (10 mins) |
| 5 | Substantial operational matters | <ul style="list-style-type: none">• Structure / key messages for corporate annual reports in 2022-23:<ul style="list-style-type: none">◦ Annual Report and Accounts;◦ Diversity and Inclusion; and◦ Transparency Report• Annual MP feedback including verbal Parliamentary update• Annual Client feedback• ATP update• Six monthly progress updates on the NAO's performance and risk management• Findings from the Board's self-assessment including proposed next steps | 15:45-16:50 (65 mins) |
| 6 | Matters for the Board to note / to discuss by exception | <ul style="list-style-type: none">• Update on Corporate Services Pay review• Findings from benchmark against NAO's Climate Change guidance for ARACs• Committee update: minutes from latest RemCo and ARAC meetings• AQB: verbal update from Gaenor Bagley• NED vacancy: verbal update from the Chair | 16:50-17:00 (10 mins) |
| 7 | Conclusion | <ul style="list-style-type: none">• AoB | 17:00 |

- Date of next meeting: 9 June 2023 in Newcastle

Board members

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|---------------------|----|---|
| Dame Fiona Reynolds | FR | Chair |
| Gaenor Bagley | GB | Non-Executive Member |
| Alistair Conner | AC | Non-Executive Member |
| Sir Martin Donnelly | MD | Non-Executive Member |
| Dame Clare Tickell | CT | Non-Executive Member |
| Gareth Davies | GD | Comptroller & Auditor General |
| Daniel Lambauer | DL | Executive Director responsible for Strategy and Resources |
| Kate Mathers | KM | Executive Director responsible for Financial Audit Service Line |
| Max Tse | MT | Executive Director response for Knowledge |

Attendees

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| Abdool Kara | AK | Executive Director responsible for People |
| Elaine Lewis | EL | Executive Director responsible for Financial Audit Quality |
| Rebecca Sheeran | RS | Executive Director responsible for VFM service line |
| Steve Corbishley | SC | Director, Compliance and Quality Unit (item 5) |
| Chloe Forbes | CF | Head of Strategy (item 3) |
| Adrian Jenner | AJ | Director Parliamentary Relations (item 5) |
| Hannah McNicoll | HMcN | Director External Communications (item 5) |
| John McCann | JMcC | Director HR (item 5) |
| Anna Sydorak-Tomczyk | AST | Lead on Annual Report and Accounts (item 5) |
| Nigel Terrington | NT | Director Strategy |
| Baljinder Virk | BV | HR specialist (item 5) |
| Helene Morpeth | HM | Head of Governance and Risk |