



National Audit Office

Board Agenda

9 June 2023 – 09:30-12:30

The Spark

Drayman's Way, Newcastle Helix
Newcastle upon Tyne, NE4 5DE

1	Welcome and Chair's opening remarks	<ul style="list-style-type: none"> • Apologies for absence • Declarations of interest 	09:30-09:35 (5 mins)
2	Regular items	<ul style="list-style-type: none"> • Approval of March minutes • Matters arising • Action log • C&AG update 	09:35-10:00 (25 mins)
3	Strategic discussion	<ul style="list-style-type: none"> • Envisaging an Ideal state for the NAO • Future of Financial Audit Service Line: options for the NAO's contracted out audits 	10:00-10:30 (30 mins) 10:30-11:00 (30 mins)
Break			11:00-11:00 (10 mins)
4	Substantial operational matters	<ul style="list-style-type: none"> • Audit quality update • Audit Transformation Programme update 	11:10-11:40 (30 mins)
5	Substantial approvals	<ul style="list-style-type: none"> • 2022-23 NAO Annual Report and Accounts • 2022-23 Diversity and Inclusion annual report • 2022-23 Modern Slavery Statement • Contract to provide permanent and temporary recruitment services 	11:40-11:50 (10 mins) 11:50-12:00 (10 mins)
6	Matters for the Board to note / to discuss by exception	<ul style="list-style-type: none"> • Performance and risk reports to end April 2023 • 2022-23 annual assurance reports from: <ul style="list-style-type: none"> ○ The Audit and Risk Assurance Committee ○ The Remuneration and Nominations Committee ○ The Director of Internal Audit and Assurance • 2022-23 annual governance reports from: <ul style="list-style-type: none"> ○ The Health, Safety and Wellbeing Committee 	12:00-12:25 (25 mins)

		<ul style="list-style-type: none"> ○ The Sustainable Office Group • Minutes: to note the draft May minutes of the meetings of the Audit and Risk Assurance Committee and the Audit Quality Board • Internal Board evaluation follow up: to receive the action plan to implement the recommendations for improvement 	
7	Conclusion	<ul style="list-style-type: none"> • Feed-back on meeting • Any other business • Date of next meeting: 25 July 2023 	12:25-12:30 (5 mins)

Board members		
Dame Fiona Reynolds	FR	Chair
Gaenor Bagley	GB	Non-Executive Member
Alistair Conner	AC	Non-Executive Member
Sir Martin Donnelly	MD	Non-Executive Member
Dame Clare Tickell	CT	Non-Executive Member
Gareth Davies	GD	Comptroller and Auditor General
Abdool Kara	AK	Executive Director Local Services
Daniel Lambauer	DL	Executive Director Strategy and Resources
Rebecca Sheeran	RS	Executive Director VFM service line
Attendees		
Catherine Hope-MacLellan	CHM	Chief People Officer
Elaine Lewis	EL	Executive Director responsible for Financial Audit Quality
Kate Mathers	KM	Executive Director Financial Audit service line
Max Tse	MT	Executive Director Knowledge
Meredith Brown	MB	Lead on Diversity and Inclusion (item 5)
Sarah Dickinson	SD	Audit Manager Financial Audit Operations (item 3)
Chloe Forbes	CF	Head of Strategy (item 3)
Tania Khan	TK	Head of Procurement (item 5)
Lewis Knights	LK	Director Financial Audit Operations (item 3)
Susan Ronaldson	SR	Director Audit Transformation Programme and Engagement (item 4)
Anna Sydorak-Tomczyk	AST	Lead Annual Report and Accounts (item 5)
Nigel Terrington	NT	Director Strategy
Baljinder Virk	BV	HR Specialist (item 5)
Helene Morpeth	HM	Head of Governance and Risk