



National Audit Office

Board Agenda

31 October 2023: 10:30-13:00

157-197 Buckingham Palace Road, London SW1W 9SP

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1	Chair's welcome	<ul style="list-style-type: none"> Apologies for absence (received from Clare Tickell and Daniel Lambauer). Declarations of interest 	10:30
2	Regular items	<ul style="list-style-type: none"> Approval of the Minutes of the July meeting To note the summary of the Board strategy day Action log C&AG update 	10:30-10:50 (20 minutes)
3	Strategic discussion / approval	<ul style="list-style-type: none"> High-level findings from the evaluation of the 2020-25 NAO strategy 	10:50-11:20 (30 mins)
4	Substantial approvals	<ul style="list-style-type: none"> 2023-24 Supplementary Estimate Scope and timing of 2024 external VfM review Approval of the 2022-23 Transparency Report 	11:20-11:50 (30 mins)
5	Substantial operational matters	<ul style="list-style-type: none"> Update on Financial Audit Quality reviews Update on the Audit Transformation Programme International Plan update Six monthly performance and risk updates 	11:50-12:50 (60 mins)
6	Matters for the Board to note	<ul style="list-style-type: none"> Update from the NAO Chair on the current non-executive vacancy Committee update: from the Chair of ARAC and from the non-executive member of AQB AoB – Board dates to end December 2026 	12:50-13:00 (10 mins)
7	Conclusion	<ul style="list-style-type: none"> Date of next meeting: 12 December 2023 	13:00

Board members

Dame Fiona Reynolds	FR	Chair
Alistair Conner	AC	Non-Executive Member
Sir Martin Donnelly	MD	Non-Executive Member

Gaenor Bagley	GB	Non-Executive Member
Dame Clare Tickell	CT	Non-Executive Member
Gareth Davies	GD	Comptroller & Auditor General
Abdool Kara	AK	Executive Director, Local Services
Daniel Lambauer	DL	Executive Director Strategy and Resources
Rebecca Sheeran	KM	Executive Director VFM Service Line
Attendees		
Kate Mathers	KM	Executive Director Financial Audit Service Line
Elaine Lewis	EL	Executive Director Financial Audit Quality
Catherine Hope-MacLellan	CHM	Chief People Officer
Max Tse	MT	Executive Director Knowledge
Steve Corbishley	SC	Director, Compliance Quality Unit (item 4)
Andy Fisher	AF	Head of International Relations (item 5)
Antonia Gracie	AG	Senior Audit Manager (item 3)
Susan Ronaldson	SR	Director ATP and Change Management (item 5)
Nigel Terrington	NT	Director Strategy
Tim Valentine	TV	Director Finance (items 4 & 5)
Helene Morpeth	HM	Head of Governance and Risk