



National Audit Office

Board Agenda

22 July 2025 – 10:30-13:00
157-197 Buckingham Palace Road
London SW1W 9SP
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1	Welcome / Regular Items	<ul style="list-style-type: none">• Chair's Welcome• Apologies for absence• Declarations of interest• Approval of June minutes• Matters arising:<ul style="list-style-type: none">◦ Publication of the 2024-25 Annual Report & Accounts on 30 June◦ Approval via correspondence of the ERP procurement• Action log	10:30-10:35 (5 mins)
2	C&AG update / horizon scanning	<ul style="list-style-type: none">• C&AG update• Horizon scanning	10:35-11:05 (30 mins)
3	Strategic discussion	<ul style="list-style-type: none">• Impact of Spending Review	11:05-11:30 (25 mins)
Break			11:30-11:35 (5 mins)
4	Substantial operational matters	<ul style="list-style-type: none">• Future of VFM Programme• Parliamentary engagement plan and the new strategy• Wellbeing strategy• Update on the Apex Portal• Performance and Risk reports	11:35-12:35 (60 mins)
5	Approvals	<ul style="list-style-type: none">• 2024-25 Transparency Report• 2024-25 D&I Annual Report	12:35-12:45 (10 mins)
6	Assurance from Committees / matters to approve or note by exception	<ul style="list-style-type: none">• Update from the Audit Quality Board including minutes of meeting held on 8 July• Update from Decarbonisation Board meeting including note of the meeting held on 1 July• Update on Chair succession• Six monthly up-date on contracts awarded & tender pipeline	12:45-12:55 (10 mins)
7	Conclusion	<ul style="list-style-type: none">• Any other business• Feed-back on the meeting• Date of the next meeting: strategy day 30 September 2025	12:55-13:00 (5 mins)

Board members		
Dame Fiona Reynolds	FR	Chair
Gaenor Bagley	GB	Non-Executive Member
Alistair Conner	AC	Non-Executive Member
Sir Martin Donnelly	MD	Non-Executive Member
Hetan Shah	HS	Non-Executive Member
Gareth Davies	GD	Comptroller & Auditor General
Catherine Hope-MacLellan	CHM	Chief People Officer
Rebecca Sheeran	RS	Chief Operating Officer
Max Tse	MT	Executive Director Value for Money Service Line
Attendees		
Abdool Kara	AK	Executive Director Local Services
Laura Lucking / Verity Prime	LL/VP	Executive Director Infrastructure (job-share)
Kate Mathers	KM	Executive Director of Financial Audit
Polly von der Becke	PvB	Head of Wellbeing (item 4)
Steven Corbishley	SC	Director Audit Risk & Compliance (item 5)
Adrian Jenner	AJ	Director Parliamentary Relations (item 4)
Lee-Ann Murray	LAM	Director VFM (item 4)
Sadie Smith	SS	Parliamentary Relations Manager (item 4)
Nigel Terrington	NT	Director Strategy
Helene Morpeth	HM	Head of Governance & Risk