



National Audit Office

The UK's independent public spending
watchdog

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Reference FOI-1833
Date 14 July 2025

SUPPLIER RISK ANALYSIS CAPABILITY

Thank you for your request of 17 June 2025 where you asked us for the following information under the Freedom of Information Act:

"I would be grateful if you could confirm whether your organisation has the capability, tooling, or current processes in place to carry out the following types of analysis on the contract registers or payment data of companies that fall under your regulatory, audit, or inspection remit. If not, please state whether you have any plans to explore the market to identify tools or services that could support this:

Identify payments made to companies that were dissolved, in liquidation, administration, or receivership at the time of payment.

Identify payments made to companies where one or more directors were disqualified at the time of payment. Identify payments made to companies considered to be at high financial risk — based on credit ratings, adverse filings (e.g. CCJs), or other financial indicators.

Please also confirm: Whether any of these checks are conducted before or after payments are made by the organisations in question;

Whether your analysis includes cross-referencing with Companies House, the Insolvency Register, or third-party financial risk data providers;

Whether any such analysis has led to follow-up actions such as investigations, write-offs, recoveries, or changes in policy or guidance.

Finally, could you confirm which team or job title within your organisation holds business responsibility for this type of analysis?"

We have considered your request in accordance with the terms of the Freedom of Information Act 2000 (FOIA) and I can confirm that the NAO currently do not have the tools, capacity, and processes necessary to perform the analysis set out in your request. We regularly consider what tools we can use to support our audits, and this feeds into our overarching technology and data strategy.

Our policy is to respond to requests as helpfully and promptly as possible. I hope this information is helpful and you are happy with the way we have handled your request. If you are not happy with this response, you can ask for an internal review within 40 working days by writing to the NAO FOI Team at FOI@nao.org.uk. If you are not content with the outcome of the internal review, you have the right to apply directly to the Information Commissioner for a decision. The primary way of escalating your concerns to the Information Commissioner is at: <https://ico.org.uk/foicomplaints>.

Yours sincerely,

**NAO FOI
Team**