



Meeting of the Board
to be held at
the National Audit Office, Blue Mezzanine 7
157 Buckingham Palace Road, London SW1W 9SP
on
24 January 2012 at 10:00

| AGENDA | | |
|--------------------|-----|--|
| Members | | |
| Andrew Likierman | AL | Chair |
| Amyas Morse | AM | Comptroller and Auditor General (C&AG) |
| Gabrielle Cohen | GC | Assistant Auditor General |
| Ruth Evans | RE | Non-Executive Member |
| Richard Fleck | RF | Non-Executive Member |
| Paula Hay-Plumb | PHP | Non-Executive Member |
| Ed Humpherson | EH | Assistant Auditor General |
| Mary Keegan | MK | Non-Executive Member |
| Michael Whitehouse | MW | Chief Operating Officer |
| Attendees | | |
| Ruth Brutnall | RB | Board Secretary |
| Marcial Boo | MB | Director of Strategy, Knowledge and Communications |
| Jim Rickleton | JR | Director General Finance and Commerce |

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|------------------------|---|----------------|-------------|
| 1 | Apologies for Absence | Chair | |
| 2 | Declarations of Interest | Chair | |
| Good Governance | | | |
| 3 | <p>Minutes of the meeting of 22 November 2011 - to approve the Minutes of the last meeting as an accurate record and their publication on the website.</p> <p>Action Points - to receive an update on and note the outstanding Action Points.</p> <p>Matters Arising and Update from C&AG - to raise any Matters Arising and receive an update from the C&AG</p> | C&AG – paper | 10.00-10.25 |
| 4 | Business Management Report & Quarter 3 Risk Report | | |
| 4.1 | To receive the business management report and quarterly risk report for information and comment . | JR & RB, paper | 10.25-10.35 |

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| 5 | Performance Review | | |
| 5.1 | <i>To receive a report on the NAO's performance against its key performance indicators to the end of December 2011 for information and comment.</i> | MB, paper | 10.35-10.45 |
| 6 | Code of Good Practice for Corporate Governance in Government: Assessment of NAO | | |
| 6.1 | <i>To consider the assessment of the NAO's governance against the Code of Good Practice applied by central government departments, to inform the Governance Statement for the Financial Year 2011-12, for comment.</i> | RB, paper | 10.45-10.55 |
| 6.2 | <i>To consider the results of the Audit Committee's self-assessment of its own performance.</i> | MK, paper | |
| Non-Statutory Work Programme | | | |
| 7 | Programme for 2012-13 | | |
| 7.1 | <i>To consider emerging proposals for the 2012-13 programme of non-statutory work for discussion and comment.</i> | EH, paper | 10.55-11.25 |
| Support & Advice | | | |
| 8 | Managing Our Stakeholder Relationships | | |
| 8.1 | <i>To receive an update from the C&AG on the NAO's stakeholder relationships.</i> | C&AG, paper | 11.25-11.35 |
| 9 | Accountability in Central Government | | |
| 9.1 | <i>To receive an update on the issue of accountability and the NAO's response to the changes resulting from the programme of work in central government for information and comment.</i> | GC, paper | 11.35-11.50 |
| 10 | Any Other Business | | |
| 10.1 | <i>To receive the following items:</i> <ul style="list-style-type: none"> • <i>Code of Conduct for 2012, for approval</i> • <i>Draft minutes of the Audit Committee, held on 22 November 2011, for information</i> | Chair | 11.50-12.00 |
| | Date and time of next meeting | | |
| | Thursday 23 rd February 2012 at 13.30 | Chair | |