

## Meeting of the Board to be held at

## the National Audit Office, Blue Mezzanine 7 157 Buckingham Palace Road, London SW1W 9SP

on

## 29 March 2012 at 13:30

AGENDA					
Members					
Andrew Likierman	AL	Chair			
Amyas Morse	AM	Comptroller and Auditor General (C&AG)			
Gabrielle Cohen	GC	Assistant Auditor General			
Ruth Evans	RE	Non-Executive Member			
Richard Fleck	RF	Non-Executive Member			
Paula Hay-Plumb	PHP	Non-Executive Member			
Ed Humpherson	EH	Assistant Auditor General			
Mary Keegan	MK	Non-Executive Member			
Michael Whitehouse	MW	Chief Operating Officer			
Attendees					
Ruth Brutnall	RB	Board Secretary			
Marcial Boo	MB	Director of Strategy, Knowledge and Communications			
		(Item 5 & 6)			
Richard Copeman?	RAC	Financial Audit Manager (Item 7)			
Jim Rickleton	JR	Director General Finance and Commerce (Item 4)			

1	Apologies for Absence	Chair	
2	Declarations of Interest	Chair	
Good G	Governance		
3	Minutes of the meeting of 23 February 2012 - to approve the Minutes of the last meeting as an accurate record and their publication on the website.	Chair	13.30- 13.55
	Action Points - to receive an update on and note the outstanding Action Points.	Chair	
	Matters Arising and Update from C&AG - to raise any Matters Arising and receive an update from the C&AG	C&AG, paper	

<b>Remuneration Committee</b> - to receive an update on the business of the Remuneration Committee which met on the morning of 29 <sup>th</sup> March.	RE, paper	
Business Management Report & Risk Report		
To <b>receive</b> the business management report and risk report for <b>information and comment</b> .	JR & RB, paper	13.55- 14.10
NAO Annual Report		
To consider the plans for the production of this year's Annual Report, including key milestones and timescales for Board consultation.	MB, paper	14.10- 14.20
pproved Services		•
Programme of NAO Approved Services for 2012- 13		
To <b>discuss and approve</b> the programme of work planned as NAO approved services during 2012-13, in accordance with the Code of Practice,	MB, paper	14.20- 14.35
rt &Advice		
Risk Management in the NAO		
To consider the proposed framework for the management of operational risks in the NAO in 2012-13	MW, paper	14.35- 15.20
To discuss the enterprise risks arising from the NAO's external operating environment faced by the Office.		
Any Other Business		
To receive the following for information:	Chair	15.20- 15.30
<ul><li>NAO Business Plan 2012-13</li><li>Code of Practice</li></ul>		
Date and time of next meeting		
Thursday17th May at 13:30	Chair	
	the business of the Remuneration Committee which met on the morning of 29th March.  Business Management Report & Risk Report  To receive the business management report and risk report for information and comment.  NAO Annual Report  To consider the plans for the production of this year's Annual Report, including key milestones and timescales for Board consultation.  pproved Services  Programme of NAO Approved Services for 2012-13  To discuss and approve the programme of work planned as NAO approved services during 2012-13, in accordance with the Code of Practice,  rt &Advice  Risk Management in the NAO  To consider the proposed framework for the management of operational risks in the NAO in 2012-13  To discuss the enterprise risks arising from the NAO's external operating environment faced by the Office.  Any Other Business  To receive the following for information:  NAO Business Plan 2012-13  Code of Practice  Date and time of next meeting	the business of the Remuneration Committee which met on the morning of 29th March.  Business Management Report & Risk Report  To receive the business management report and risk report for information and comment.  NAO Annual Report  To consider the plans for the production of this year's Annual Report, including key milestones and timescales for Board consultation.  pproved Services  Programme of NAO Approved Services for 2012-13  To discuss and approve the programme of work planned as NAO approved services during 2012-13, in accordance with the Code of Practice,  rt &Advice  Risk Management in the NAO  To consider the proposed framework for the management of operational risks in the NAO in 2012-13  To discuss the enterprise risks arising from the NAO's external operating environment faced by the Office.  Any Other Business  To receive the following for information:  NAO Business Plan 2012-13  Code of Practice  Date and time of next meeting