

**Meeting of the Board  
to be held at**

**the National Audit Office, St Nicholas Building St Nicholas Street, Newcastle  
upon Tyne, NE1 1TH**

**on  
28 November at 14.00**

<b>AGENDA</b>		
<b>Members</b>		
Andrew Likierman	AL	Chair
Amyas Morse	AM	Comptroller and Auditor General (C&AG)
Gabrielle Cohen	GC	Executive Leader
Naaz Cocker	NC	Non-Executive Member
Gillian Guy	GG	Non-Executive Member
Paula Hay-Plumb	PHP	Non-Executive Member
Ed Humpherson	EH	Executive Leader
Mary Keegan	MK	Non-Executive Member
Michael Whitehouse	MW	Chief Operating Officer
<b>Attendees</b>		
Ruth Brutnall	RB	Board Secretary
Jim Rickleton	JR	Director General, Finance and Commerce (via VC)

<b>TRANSACTIONAL BUSINESS</b>			
1	<b>Objective Area Good Governance</b>		14.00- 14.20
1.1	<b>Apologies for Absence</b>	Chair	
	<b>Declarations of Interest</b>		
1.2	<b>Minutes of the meeting of 24 October</b> - to approve the Minutes of the last meeting as an accurate record and their publication on the website.		
1.3	<b>Action Points</b> - to receive an update on and note the outstanding Action Points.		
	<b>Matters Arising and Update from C&amp;AG</b> - to raise any Matters Arising and receive an update from the C&AG	C&AG, paper	
	<b>Update from Audit Committee</b> – an oral update from the Chair of the Committee	PHP, paper	
	<b>Update on our work with PAC and Parliament</b>	GC, oral	

2	<b>Objective area: Good Governance</b> <b>NAO Board: Objectives and Committees</b>		
2.1	To consider and agree the changes in membership of the Board's two committees, as agreed in response to the 2013 Board evaluation.		14.20-14.35
2.2	To note the review of the Board's committee's terms of reference		
2.3	To note the outcome of the process to agree a recommended candidate for the provision of the NAO's external audit		
2.4	To agree the Board objectives and work programme for 2014		
3	<b>Objective Area: Management and Use of Resources</b>		
3.1	<b>Business Reporting</b> To receive the following reports for information and comment: <ul style="list-style-type: none"> <li>• October Business Report</li> <li>• Risk Report</li> </ul>	JR RB	14.35-14.50
<b>STRATEGIC CONSIDERATION</b>			
4	<b>Objective area: Good Governance</b>		
4.1	<b>Feedback from the Public Accounts Commission Hearing</b> To receive feedback from the hearing on 5 <sup>th</sup> November.	Chair	14.50-15.00
5	<b>Objective area: Support and Advice</b>		
5.1	<b>Moderated Feedback: Feedback from audited bodies</b> To consider the report of the 2013 Moderated Feedback and the actions proposed in response.	GC, paper	15.00-15.25
6	<b>Any Other Business</b>		
6.1	To receive the following: <ul style="list-style-type: none"> <li>• Draft minutes of the Remuneration and Nominations Committee meeting on 24 October 2013</li> <li>• Paper on Paula Hay-Plumb's external appointment to the Board of an investment trust.</li> </ul>	Chair	15.25-15.30
	<b>Date and time of next meeting</b> Thursday 16 January 2014 at 13:30, London		

*The non-executive members' pre-board conference call will take place on 27 November at 09:00. The dial-in number is 0800 358 1859, when promoted please enter the meeting number: \*931343\*. If calling from a mobile telephone please dial 020 7162 0274*