

## Meeting of the Board to be held at

## the National Audit Office, Blue Mezzanine 7 157 Buckingham Palace Road, London SW1W 9SP

on

## 27 March 2013 at 11.45

| AGENDA             |     |  |  |  |  |  |
|--------------------|-----|--|--|--|--|--|
| Members            |     |  |  |  |  |  |
| Andrew Likierman   | AL  | Chair  |  |  |  |  |
| Amyas Morse        | AM  | Comptroller and Auditor General (C&AG)                 |  |  |  |  |
| Gabrielle Cohen    | G   | Assistant Auditor General                              |  |  |  |  |
| Naaz Coker         | NC  | Non-executive Member                                   |  |  |  |  |
| Gillian Guy        | G   | Non-executive Member                                   |  |  |  |  |
| Paula Hay-Plumb    | PHP | Non-executive Member                                   |  |  |  |  |
| Ed Humpherson      | Ξ   | Assistant Auditor General                              |  |  |  |  |
| Mary Keegan        | MK  | Non-executive Member                                   |  |  |  |  |
| Michael Whitehouse | MW  | Chief Operating Officer                                |  |  |  |  |
| Attendees          |     |  |  |  |  |  |
| Ruth Brutnall      | RB  | Board Secretary  |  |  |  |  |
| Marcial Boo        | MB  | Director of Strategy, Knowledge and Communications     |  |  |  |  |
|                    |     | (Items 3 & 4)  |  |  |  |  |
| Jim Rickleton      | JR  | Director General, Finance and Commerce (Items 2 and 3) |  |  |  |  |

| Good Go | Good Governance   |       |                 |  |  |  |
|---------|---|-------|-----------------|--|--|--|
| 1       | Apologies for Absence   | Chair |                 |  |  |  |
|         | Declarations of Interest  | Chair |                 |  |  |  |
| 1.1     | Minutes of the meeting of 21 February 2013 - to approve the Minutes of the last meeting as an accurate record and their publication on the website. | Chair | 11.45-<br>12.00 |  |  |  |
| 1.2     | Action Points - to receive an update on and note the outstanding Action Points.   | Chair |                 |  |  |  |
| 1.3     | Matters Arising and Update from C&AG - to raise any Matters Arising and receive an update from the C&AG   | C&AG  |                 |  |  |  |
| 1.4     | Audit Committee - to receive an update on the business of the Audit Committee which will meet on  | MK    |                 |  |  |  |

|        | 27 March 2013.   |              |                 |
|--------|--|--------------|-----------------|
| 2.     | Business Management Report & Risk Report   |              |                 |
| 2.1    | To <b>receive</b> the February business management report <b>information and comment</b> .   | JR, paper    | 12.00-<br>12.10 |
| 2.2    | To receive the February risk report for information and comment.   | RB, paper    |                 |
| Manag  | ement and Use of Resources   | 1            |                 |
| 3      | NAO Business Plan  |              |                 |
| 3.1    | Following detailed consideration of the Transformation Programme during the strategy discussion, to consider the NAO's Business Plan for 2013-14.    | MB, paper    | 12.10-<br>12.30 |
| 3.2    | To note the programmes and contracts planned for 2013-14 in support of the delivery of the business plan   | JR, paper    |                 |
| 4      | NAO Approved Services  |              |                 |
| 4.1    | To consider and approve the programme of NAO approved services for 2013-14.  | MB, paper    | 12.30-<br>12.55 |
| Suppo  | rt &Advice   |              |                 |
| 5<br>5 | Risk Management  |              |                 |
| 5.1    | To <b>consider and agree</b> a revised approach to risk reporting in the NAO for 2013-14.  | RB,<br>paper | 12.55-<br>13.25 |
| 5.2    | To consider the key issues and events which may impact on the NAO, and identify key external risks.  |              |                 |
| 6      | Any Other Business   |              |                 |
| Ü      | 7, 6   |              |                 |
| 6.1    | To receive the following for information:  | Chair        | 13.25-<br>13.30 |
|        | <ul> <li>Paper setting out the planned approach to the<br/>NAO's Annual Report, including timescales<br/>and key milestones for the Board</li> </ul> |              |                 |
|        | Date and time of next meeting  |              |                 |
|        | Thursday 16 May at 13:30   | Chair        | O The dial      |

The non-executive members' pre-board conference call will take place on 25 March at 11:00. The dial-in number is 0800 358 1859, when promoted please enter the meeting number: \*931343\*. If calling from a mobile telephone please dial 020 7162 0274

Following the meeting, members of the Audit Committee will meet with Paul Brown to discuss the external value for money review of the NAO's Management Information.