



Project Review and Assurance (PR&A)

Procurement Development Group

- Where did it come from?

- What is it?

- Where is it going?

- DLO information

Where did it come from?

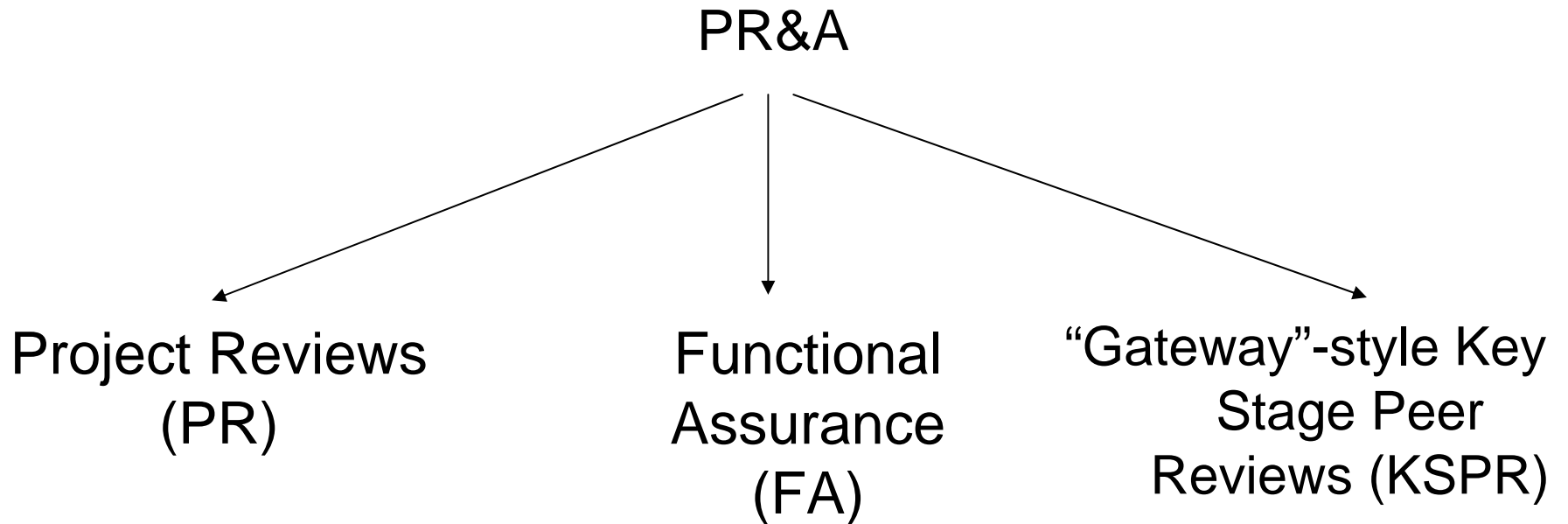
- DPA Stocktake
- NAO Study
- Pilot scheme
- DPA roll out
- DLO Management Board July 04
 - Joint Working
 - Common processes and guidance
- DLO and DPA endorsement Dec 04
 - Joint CDP/CDL Letter

What is it?

- A more rigorous mechanism for reporting the quality of application of Project Management disciplines.
- A process to improve Senior Staff engagement and increase confidence in a successful outcome
- A mechanism for closer engagement between functional leads and IPTs

What it isn't

- A review system for non-project activity
- A team assessment tool
- A replacement for DPA or DLO performance management tools



Project Delivery Assurance Criteria

Project (name) - illustration
Key Performance Indicators

Performance against Key Ufa/Outputs	Overall Risk Exposure	In Year Management
Position against Key Milestones	Asset Deliveries	People and Skills
Customer and Partner Relationship	Other Lines of Development	Forecast against Approval

Technical	Commercial	Financial
Risk Management Maturity	Learning from Experience	Estimating
Through Life Management	Information and Knowledge Mgt	Affordability
Requirements Mgt and ITEA	Supplier Capability/Performance	Investment Appraisal
Production Readiness	Commercial Strategy	Costed Project Plan
Planning and Scheduling	Tender Process Maturity	Financial Governance
Standardisation	Contract Terms	Accounting Treatments
Reliability and Maintainability	Support Solution	
Security	Support to Current Operations	
Quality	Engineering & Asset Mgt	
Technology	Material Flow	
System Maturity	Logistic Sustainability	
Integration	Disposal or Termination	
Safety	Optimising the Support Sol'n	
Facilities		

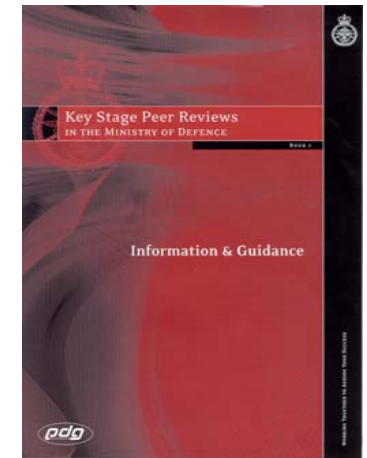
Version 2 - Sep 04

- Good practice guide
- Operate a common risk management process.
- Key risks regularly updated
- Risks actively mitigated

Certificate of Assurance

The Following KPI is functionally assured for this stage of the project.

XXXXXXXXXXXXXXXXXXXX
XXXXXXXXXXXXXXXXXXXX
XXXXXX
XXX XXX





Project {name} - illustration Key Performance Indicators



Performance against Key URs/Outputs	●↑	Overall Risk Exposure	●→	In Year Management	●↑
Position against Key Milestones	●↑	Asset Deliveries	●↑	People and Skills	●↑
Customer and Partner Relationship	●↓	Other Lines of Development	●→	Forecast against Approval	●→

Technical

Risk Management Maturity	●↑
Through Life Management	●→
Requirements Mgt and ITEA	●↑
Production Readiness	●↑
Planning and Scheduling	●↑
Standardization	●↑
Reliability and Maintainability	●→
Security	●↓
Quality	●↑
Technology	●↑
System Maturity	●→
Integration	●↑
Safety	●↑
Facilities	●↑

Learning from Experience	●↑
Information and Knowledge Mgt	●↑

Commercial

Supplier Capability/Performance	●→
Commercial Strategy	●→
Tender Process Maturity	●↑
Contract Terms	●↑

Support Solution

Support to Current Operations	●↑
Engineering & Asset Mgt	●↑
Materiel Flow	●→
Logistic Sustainability	●→
Disposal or Termination	●→
Optimising the Support Sol'n	●↓

Financial

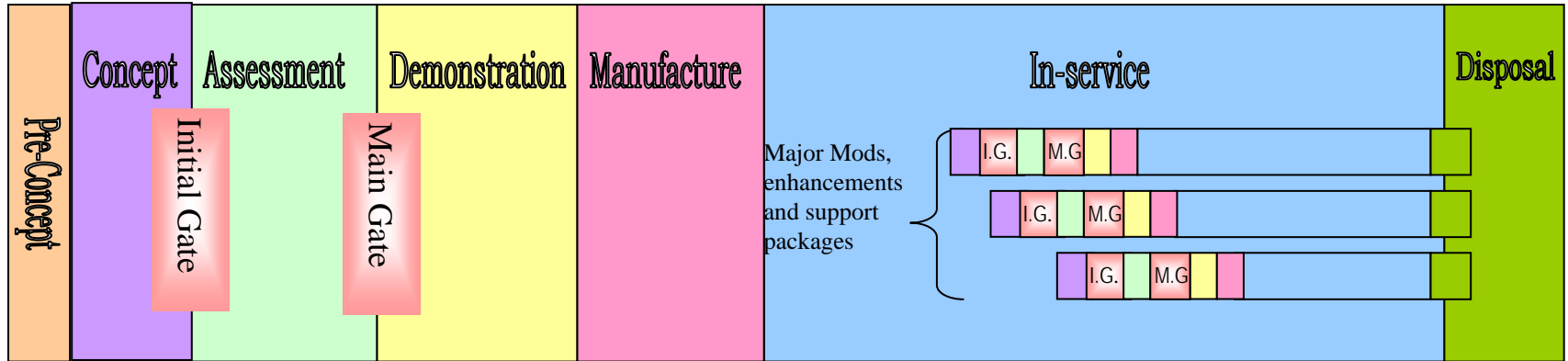
Estimating	●↑
Affordability	●→
Investment Appraisal	●→
Costed Project Plan	●↑
Financial Governance	●→
Accounting Treatments	●↓

●	Progressing satisfactorily
●	Timely action required
●	Prompt attention required
○	Insufficient Evidence
●	N/A
●	Assured by Functional Expert
↑	Improving
→	No Change
↓	Deteriorating

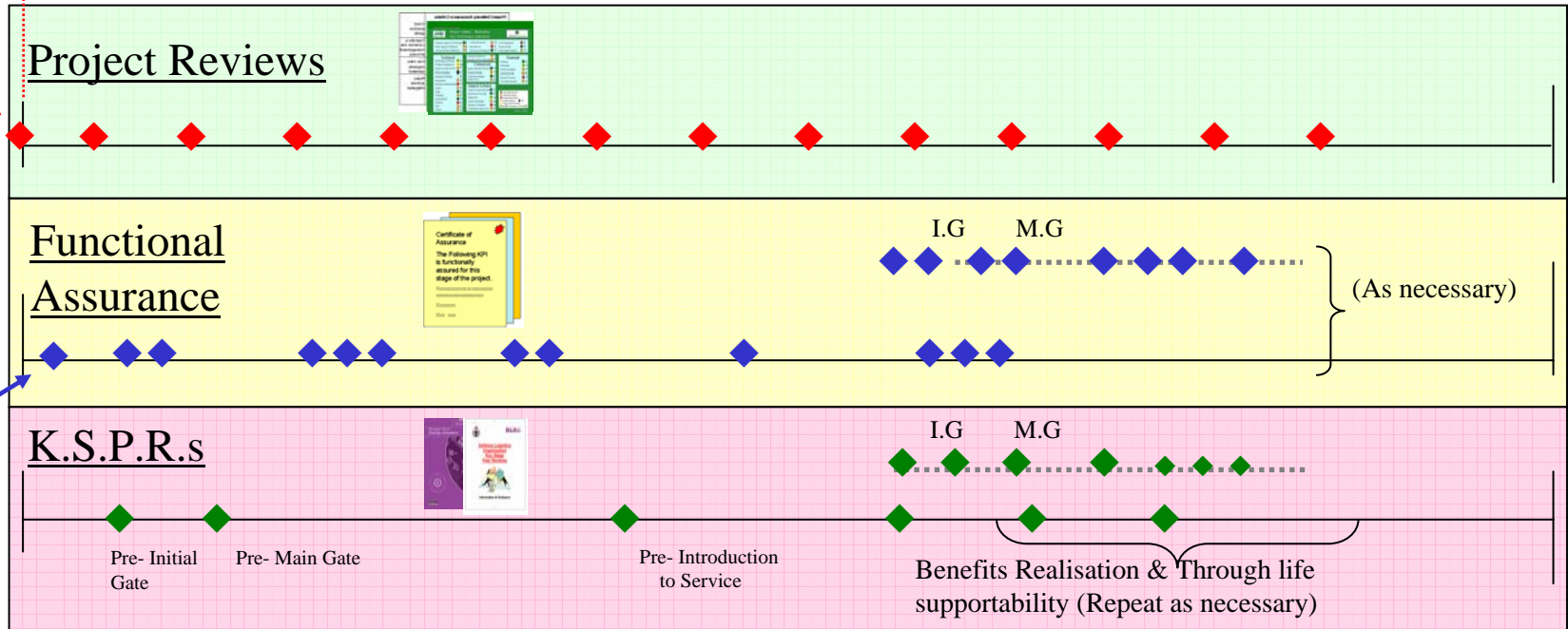
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- Peer review May 05
- Consultation and update Summer 05
- Agreement in principle for OGC to franchise KSPR as Gateway review.
- Increased expectation of functional assurance in IAB submissions

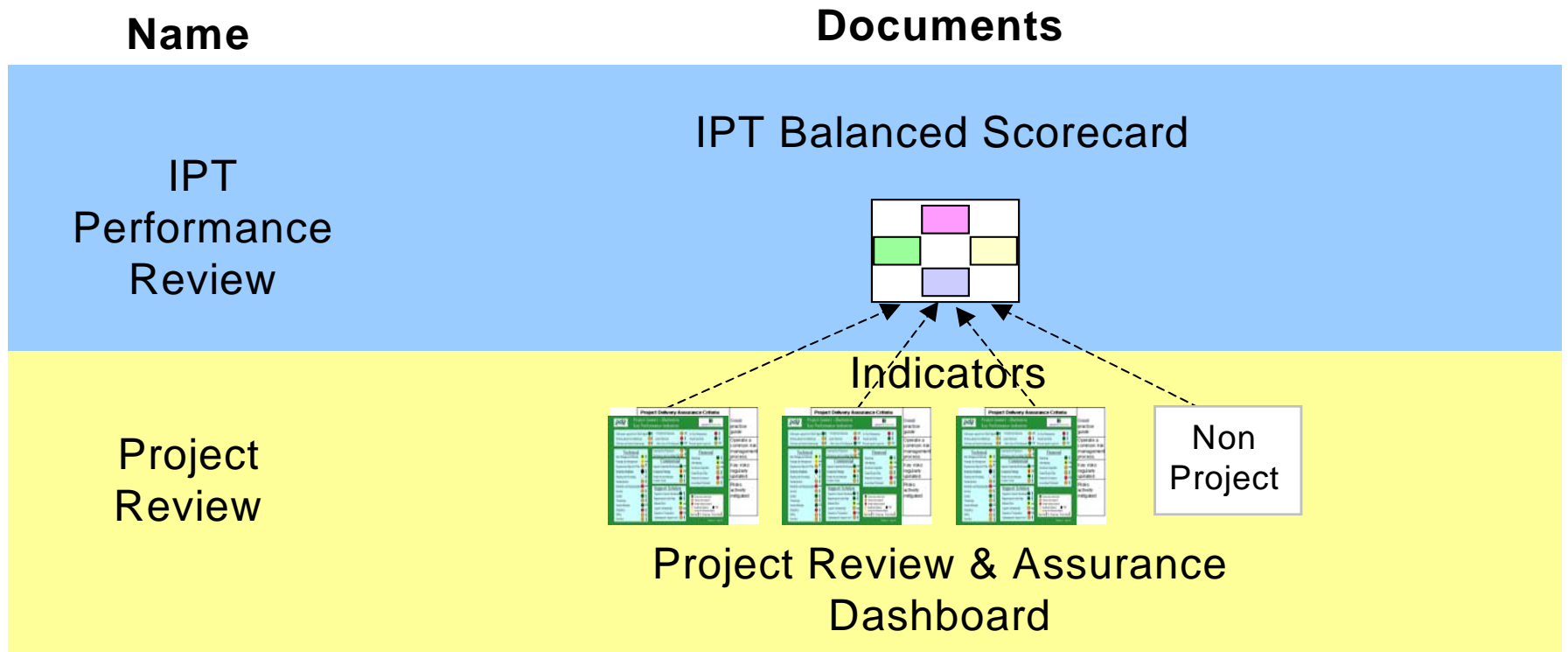
PR&A regime for a typical project



ECC Kickstart Review



FBG Foundation Review



Balanced Scorecard used in DLO to reflect the non-project nature of some outputs. The term 'Performance Review' used to reflect use of the Balanced Scorecard.

Questions?

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